

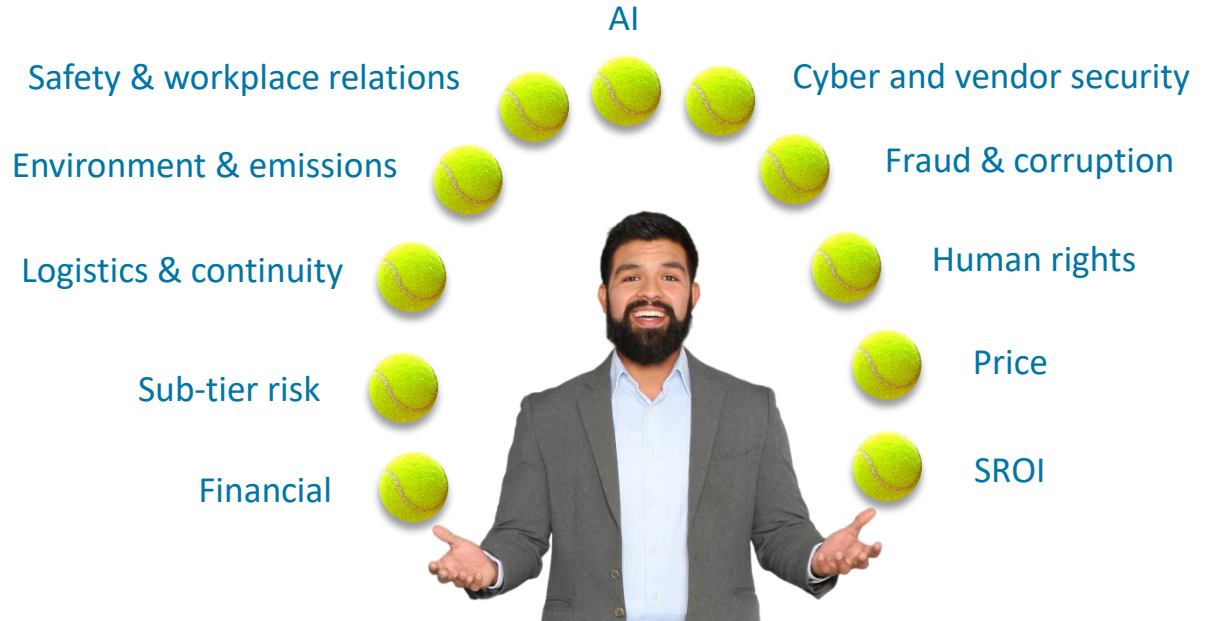
# **Steering Through 2025 Transformative Governance in ESG Procurement for an Unpredictable World**

Kris Maslen

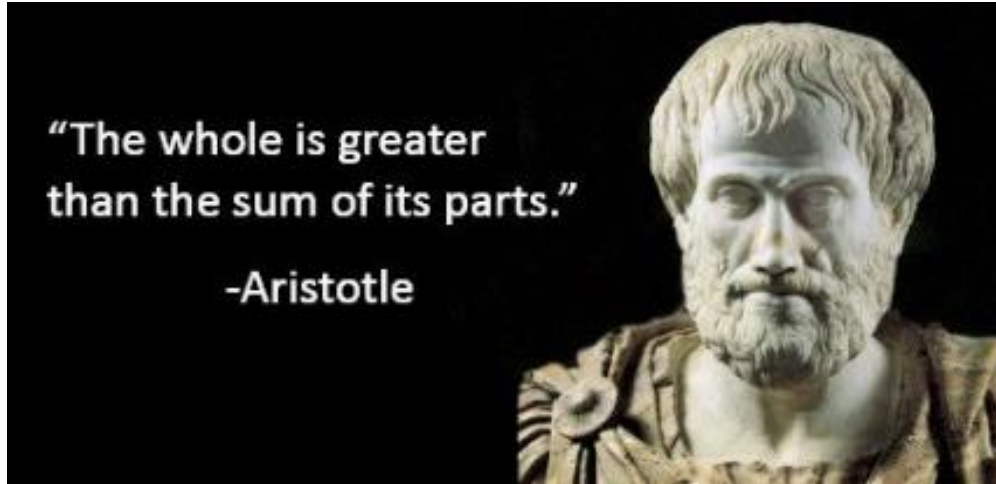
Procurement Governance & Sustainability Manager

# Evolution of Medibank Procurement

Procurement functions commenced primarily for strategic procurement spend



# Systems thinking

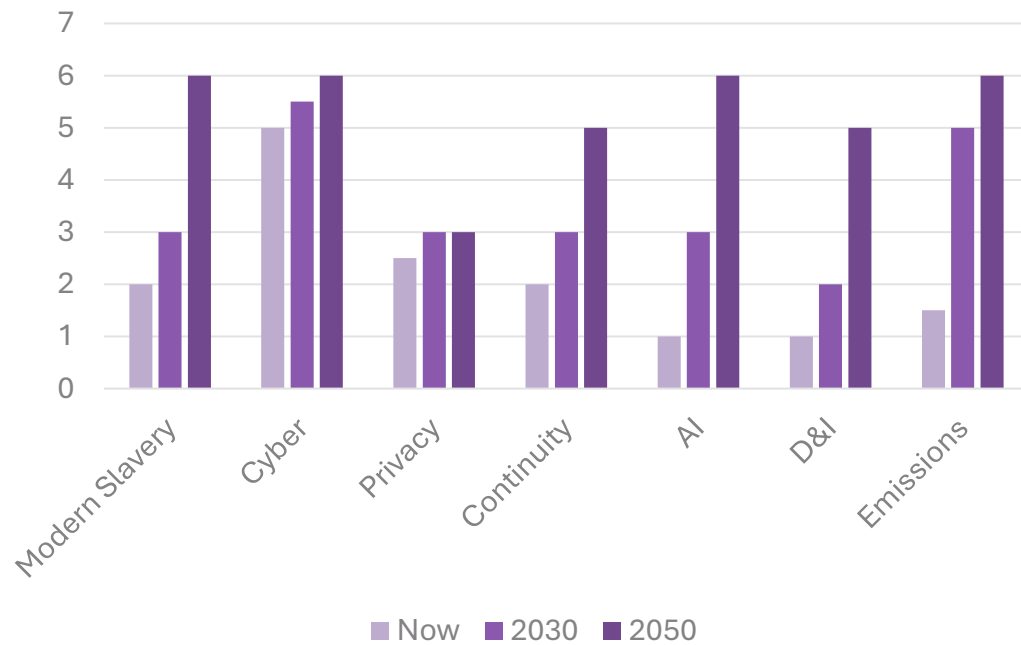


# Map on a table

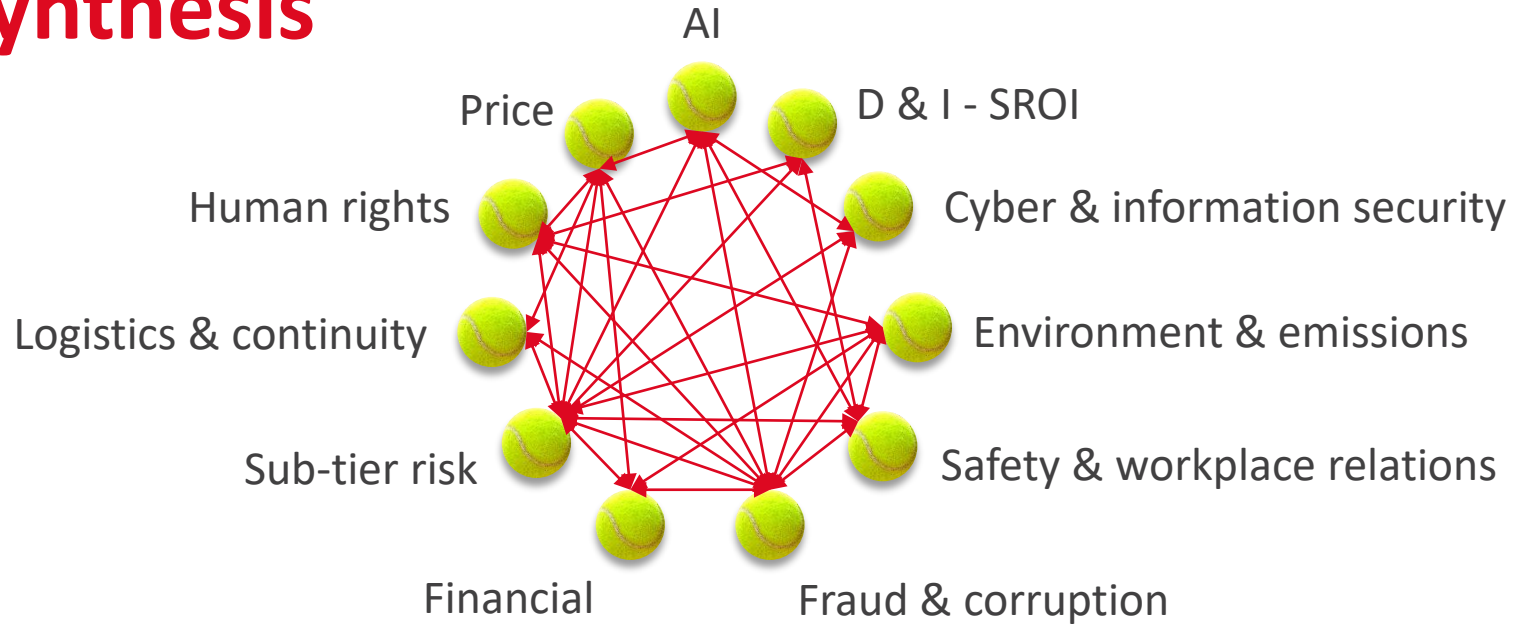


*The above image is for illustrative purposes only*

What is your TPR & ESG maturity plan?



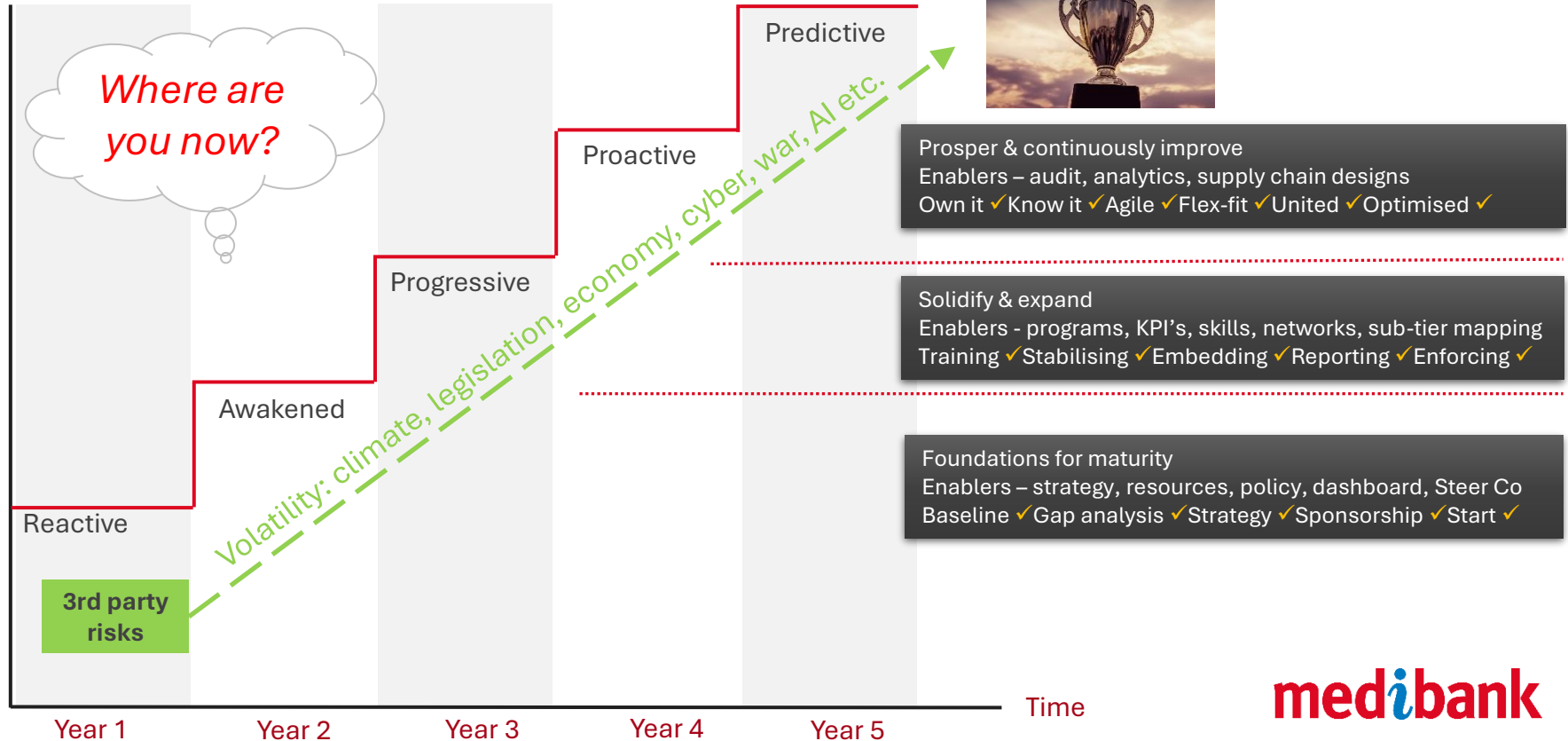
# Synthesis



Resilience requires cohesive third-party governance systems that support transparency and agility.

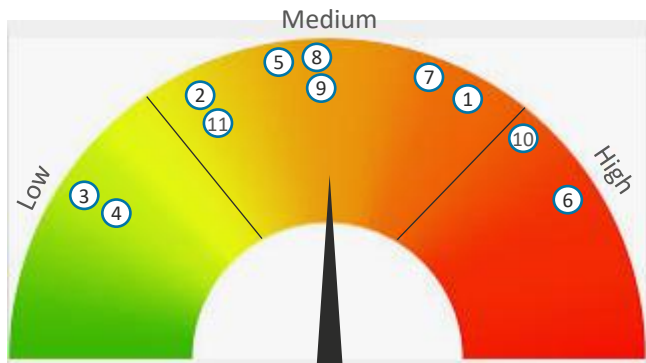
# Transforming governance

Maturity



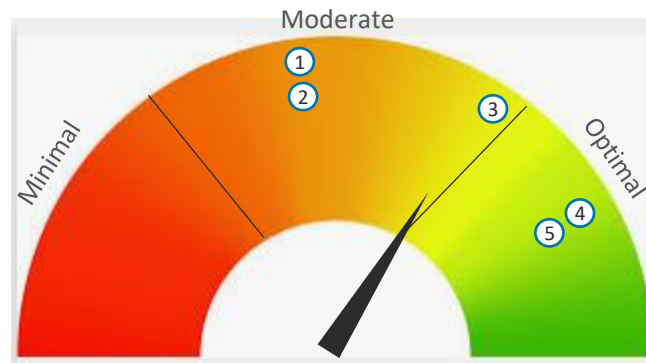
# Harm & Help meter 'blue sky' concept

Preference green: left leaning for harm and right for help.



Harm (risk)

- ① • Modern Slavery & Human Rights
- ② • Cyber Security & Intellectual Property
- ③ • Fraud and Corruption
- ④ • Financial
- ⑤ • Environmental
- ⑥ • Safety
- ⑦ • Operational Issues & Workplace Relations
- ⑧ • Supply Continuity & Subcontractor Risk
- ⑨ • Legal Compliance
- ⑩ • Geographical and geopolitical
- ⑪ • AI



Help (people & planet)

- ① • Environment
- ② • Ethical
- ③ • Community
- ④ • Social
- ⑤ • Diversity

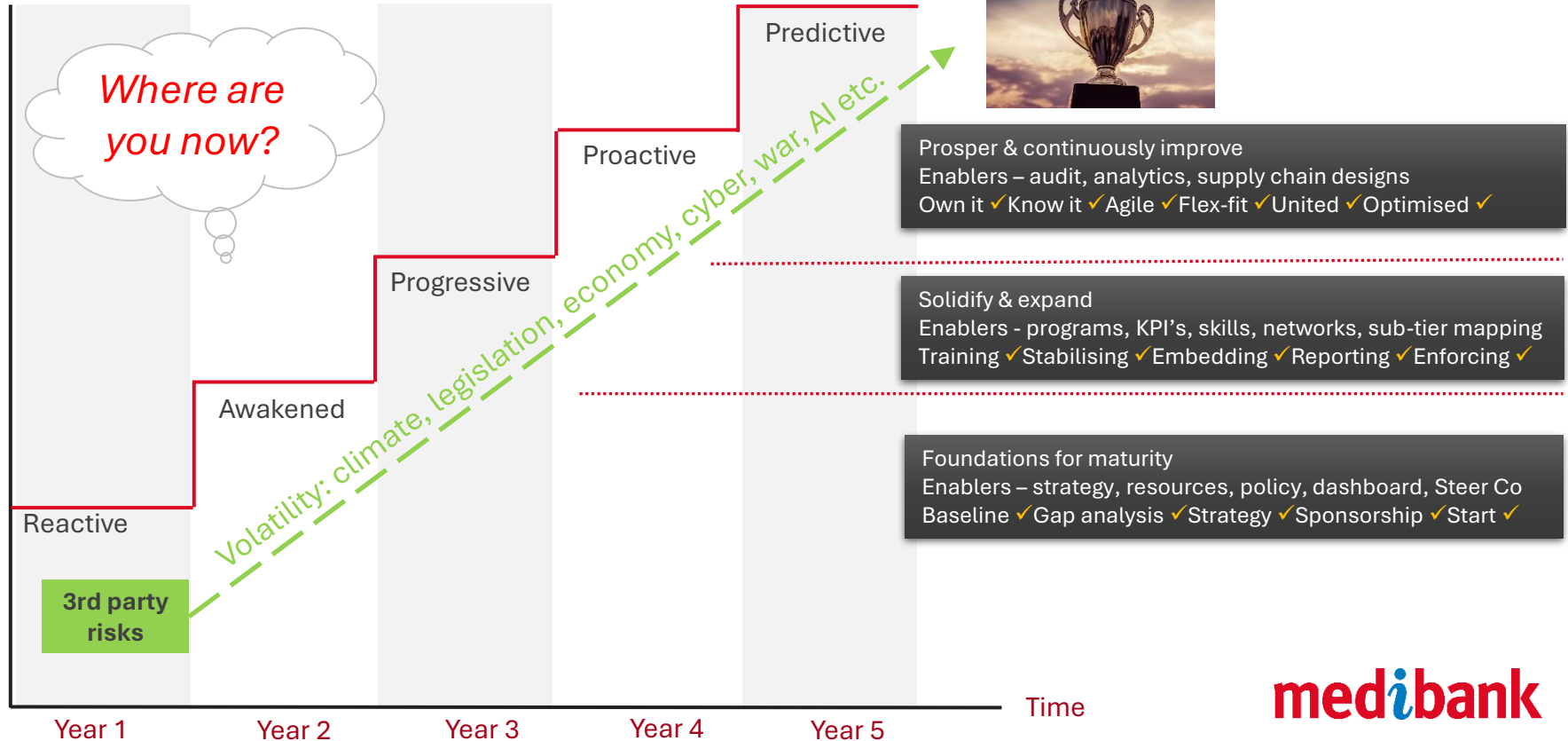
} Benefits

medibank

*Images on this page are for illustrative purposes only*

# Transforming governance

Maturity



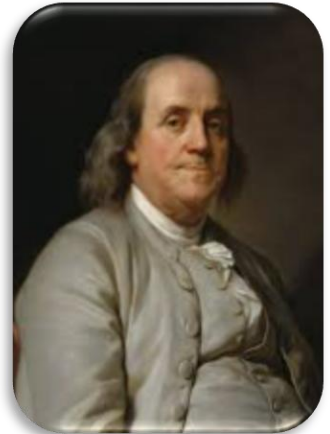


# In closing...

- ❖ Man the watchtower
  - ❖ Resilience is multi-dimensional
  - ❖ Clarity is kindness
  - ❖ Energy is contagious
  - ❖ Possibility is endless – innovate!
  - ❖ Simplicity is easy
- 
- Be in the know
  - Systems thinking
  - Embrace technology
  - Integrate ESG & normalise
  - Intelligent agility
  - Iterate
  - Network

“By failing to prepare,  
you are preparing to fail.”

*Benjamin Franklin*



# Thanks

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Procurement Governance & Sustainability Manager

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